



**Strategic Planning Committee  
Second Meeting  
November 22, 2010**

Present:

Barbara Baumann (by phone)  
Alison Donta-Venman  
John Grayson  
Steve Herman  
Hannah Howard  
Eileen Kraus (by phone)  
Ruby Maddox-Fisher  
Mary Jo Maydew  
Don O'Shea  
Paula Pierce  
Cynthia Reed (by phone)  
Mike Robinson  
Jessica Sidman  
Sally Sutherland  
Sarah Tulimat  
Peggy Wolff (by phone)

Committee members reviewed and edited a draft charge. Once the President has approved it, the charge and other material will be posted on the Committee's web site.

Committee members agreed that minutes of our meetings, as well as our own reporting to colleagues and constituents, will touch on general topics and directions only, reporting the sense of the Committee rather than detailed commentary. To ensure freedom to speak candidly, we agreed not to attribute comments or points of view to individual committee members, though each member is free to report on his or her own perspective.

The Committee discussed major topics from a large reading list. In no particular order, and with no attempt as yet to organize topics into categories, the Committee's list of issues included: alternative revenue, diversity, mission, women's college, liberal arts, academic, Five Colleges, size, financial, curriculum-to-career, marketing, reputation. Among the documents singled out for early attention were the Maquire Report, the Planning and Budget Committee's Short List, and information on financial trends and key financial drivers.

Committee members then stepped back to consider the larger mission, values, and vision of the College, agreeing generally that our work involves the College's aspirations and ambitions as well as its current conditions. We committed ourselves to an extended next meeting in which we will explore our individual and collective visions for the College, our sense of the College's academic and community values, and our appraisal of the College's strengths, weaknesses, opportunities, and threats.