

MOUNT HOLYOKE

**Strategic Planning Committee
Tenth Meeting
Joint Meeting with Task Force Chairs
May 19, 2011**

Present: Lenore Carlisle (CPC)
Alison Donta-Venman
John Grayson
Hannah Howard
Eileen Kraus
Ruby Maddox-Fisher
Mary Jo Maydew
Don O'Shea
Lynn Pasquerella
Paula Pierce
Cynthia Reed
Jessica Sidman
Sally Sutherland
Sarah Tulimat
Lucas Wilson (CPC)

Absent: Barbara Baumann
Steve Herman
Mike Robinson
Peggy Wolff

Guests: Mary Davis
Barbara Bryne
Task Force on Curriculum to Career
Task Force on New Markets
Task Force the Academic Core
Task Force on Admission and Retention

Members of the four Presidential Task Forces met with members of the Strategic Planning Committee and newly elected members of the College Planning Committee. (The SPC turns into the smaller CPC this summer.)

Trustee Barbara Bryne gave a presentation about the College's financial model, focusing especially on such key drivers as the discount rate, tuition, enrollment, the endowment, and annual giving. She explained factors contributing to the structural deficit of \$5 million annually, and joined task force and planning committee members in a discussion of ways we might alter that picture.

Task Force chairs reported on their initial meetings. Each group has started to organize its work, developed action plans or initial steps they want to take, considered or formed subgroups for particular tasks, and begun to gather data. There was general discussion of timelines, support, process, and outcomes for all the task forces. The four chairs will stay in touch with one another as well as with the Planning Committee, since there are areas of overlap. Lynn will convene the chairs soon after commencement and reunions.

The Strategic Planning Committee then held a meeting to consider its next steps. There was general consensus that the planning document is nearly finished and should be circulated to the task forces and the community, including alumnae. As the SPC turns into the smaller CPC, we will want to maintain contact with the five off-campus members (Barb, Eileen, Cynthia, Peggy plus Mary). It will also be crucial to involve students next fall as Task Forces begin to develop recommendations and seek community comment.