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KPMG LLP One Financial Plaza 755 Main Street Hartford, CT 06103

#### **Independent Auditors' Report**

The Board of Trustees Mount Holyoke College:

We have audited the accompanying financial statements of Mount Holyoke College, which comprise the balance sheets as of June 30, 2017 and 2016, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly in all material respects, the financial position of Mount Holyoke College as of June 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with U.S. generally accepted accounting principles.



October 23, 2017

# MOUNT HOLYOKE COLLEGE Balance Sheets June 30, 2017 and 2016 (in thousands)

	2017	2016
Assets		
Cash and cash equivalents	\$ 57,673	\$ 32,158
Short-term investments	216	531
Accounts and notes receivable, net	2,626	2,395
Contributions receivable, net	20,981	25,878
Student loans, net	17,189	18,237
Funds held by bond trustee	17,946	28,822
Land, buildings, equipment and collections, net	180,300	168,624
Investments	725,070	683,418
Other assets	8,452	10,741
Total assets	\$ 1,030,453	\$ 970,804
Liabilities and net assets  Accounts payable and accrued liabilities	14,104	10,766
Deposits and deferred revenue	2,097	1,320
Split-interest obligations	19,577	20,049
Bonds payable	127,248	126,889
Other liabilities	28,540	36,282
Refundable advances — government student loan funds	4,702	4,662
Total liabilities	196,268	199,968
Net assets	·	ŕ
Unrestricted	135,500	119,368
Temporarily restricted	392,787	353,121
Permanently restricted	305,898	298,347
Total net assets	834,185	770,836
Total liabilities and net assets	\$ 1,030,453	\$ 970,804

# MOUNT HOLYOKE COLLEGE Statement of Activities For the year ended June 30, 2017 (in thousands)

	Unrestricted		Permanently Restricted	Total
Operating:				
Revenues and other changes	<b>A</b> 400 004			<b>#</b> 400 004
Tuition and fees	\$ 100,264			\$100,264
Residence and dining	27,270			27,270
Less student aid	(49,759)			(49,759)
	77,775			77,775
Contributions	9,896	\$ 5,547		15,443
Grants and contracts	4,322	190		4,512
Other revenue	5,276	243		5,519
Endowment return distributed for operations	5,132	29,885	\$ 73	35,090
Amounts transferred (to)/from endowment funds	(7,628)	1,105		(6,523)
Other auxiliary income	6,429			6,429
Net assets released from restrictions	38,287	(38,287)		
	139,489	(1,317)	73	138,245
Expenses				
Instruction and research	57,451			57,451
Academic support and libraries	20,302			20,302
Student services, residence halls and food service	37,795			37,795
Fund raising and alumnae relations	7,594			7,594
Institutional support	13,437			13,437
·				
Other auxiliary expense	7,517			7,517
	144,096			144,096
	(4,607)	(1,317)	73	(5,851)
Nonoperating activity:				
Contributions for long-term investment		3,028	4,917	7,945
Total endowment investment return	12,946	71,984		84,930
Endowment return distributed for operations	(5,132)	(29,958)		(35,090)
Transfers from/(to) operations	7,628	(1,105)		6,523
Change in split interest obligations	575	700	670	1,945
Change in value of interest rate swaps	3,215			3,215
Change in pension benefit obligation other than net periodic cost	1,648			1,648
Loss on refinanced debt	(1,931)			(1,931)
Other changes/transfers	1,790	(3,666)	1,891	15
	20,739	40,983	7,478	69,200
Total change in net assets	16,132	39,666	7,551	63,349
Net assets, beginning of year	119,368	353,121	298,347	770,836
Net assets, end of year	\$ 135,500	\$ 392,787	\$ 305,898	\$834,185

# MOUNT HOLYOKE COLLEGE Statement of Activities For the year ended June 30, 2016 (in thousands)

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Operating:				
Revenues and other changes				
Tuition and fees	\$ 93,755			\$ 93,755
Residence and dining	25,524			25,524
Less student aid	(46,903)			(46,903)
	72,376			72,376
Contributions	9,789	\$ 3,614		13,403
Grants and contracts	4,313	189		4,502
Other revenue	4,723	334		5,057
Endowment return distributed for operations	5,492	28,899	\$ 73	34,464
Amounts transferred from endowment funds	100	119		219
Other auxiliary income	6,293			6,293
Net assets released from restrictions	38,887	(38,887)		
	141,973	(5,732)	73	136,314
Expenses				
Instruction and research	58,843			58,843
Academic support and libraries	20,057			20,057
Student services, residence halls and food service	37,500			37,500
Fund raising and alumnae relations	7,801			7,801
Institutional support	11,805			11,805
Other auxiliary expense	7,200			7,200
	143,206			143,206
	(1,233)	(5,732)	73	(6,892)
Nonoperating activity:				
Contributions for long-term investment		22,415	18,595	41,010
Total endowment investment return	(2,241)	(15,083)	5	(17,319)
Endowment return distributed for operations	(5,035)	(28,920)		(33,955)
Transfers to operations	(100)	(119)		(219)
Change in split interest obligations	(545)	12	31	(502)
Change in value of interest rate swaps	(1,507)			(1,507)
Change in pension benefit obligation other than net periodic cost	(3,006)			(3,006)
Other changes/transfers	6,991	(6,792)	254	453
	(5,443)	(28,487)	18,885	(15,045)
Total change in net assets	(6,676)	(34,219)	18,958	(21,937)
Net assets, beginning of year	126,044	387,340	279,389	792,773
Net assets, end of year	\$ 119,368	\$ 353,121	\$ 298,347	\$770,836

# MOUNT HOLYOKE COLLEGE Statement of Cash Flows June 30, 2017 and 2016 (in thousands)

		2017		2016
Cash flow from operating activities	Φ.	00.040	Φ.	(04.007)
Change in net assets	\$	63,349	\$	(21,937)
Adjustments to reconcile change in net assets				
to net cash used in operating activities:  Depreciation and amortization		10,379		10.050
•		,		10,850
Loss on bond payable defeasance		1,931		- 1 507
Change in value of interest rate swaps		(3,215)		1,507
Contributions restricted for long-term investment		(12,128)		(32,989)
Gifts in kind		(186)		(731)
Realized and unrealized loss (gain) on split-interest agreements		(1,527)		709
Realized and unrealized loss (gain) on investments		(78,193)		16,952
Gain on disposal of plant assets		(1)		(407)
Changes in operating assets and liabilities:				
Accounts and notes receivable, net		(231)		94
Contributions receivable, net		4,897		(8,342)
Other assets and liabilities		(2,237)		2,044
Accounts payable and accrued liabilities		(1,314)		510
Deposits and deferred revenue		777		(274)
Net cash used in operating activities		(17,699)		(32,014)
Cash flow from investing activities				
Purchase of plant and equipment		(17,193)		(6,656)
Proceeds from sale of plant assets		1		407
Change in student loans, net		1,048		298
Change in split-interest obligations		(472)		(213)
Purchases of investments		(72,468)		(69,363)
Sales and maturities of investments		110,536		81,043
Sales of short-term investments		-		3
Net cash provided by investing activities		21,452		5,519
Cash flow from financing activities				
Proceeds from contributions for:				
Investment in endowment		5,998		19,126
Investment in planned giving		257		10,120
Plant and equipment		5,873		13,863
Change in federal student loan funds		40		-
Change in funds deposited with trustee		10,876		(24,150)
Proceeds from bond issuance		33,755		26,000
Payments on bonds payable		(2,270)		(3,130)
Payments to trustee on bond payable defeasance		(32,864)		(3,130)
Bond issue costs incurred		97		240
Net cash provided by financing activities		21,762		31,949
Net change in cash and cash equivalents		25,515		5,454
Net change in cash and cash equivalents		20,010		3,434
Cash and cash equivalents, beginning of year		32,158		26,704
Cash and cash equivalents, end of year	\$	57,673	\$	32,158
Supplemental disclosure:				
Interest paid	\$	5,798	\$	5,605
Change in plant and equipment purchases included in accounts payable		4,652		709
Change in short-term investments for non-cash contributions		(315)		409
5 The accompanying notes are an integral part of the financial statements.				

### 1. Accounting Policies

### a. Description of Organization

Mount Holyoke College (the "College") is an independent, residential, liberal arts college. A pioneer and leader in the world-wide education of women since its founding in 1837, the College is the oldest continuing institution of higher learning for women in the nation.

#### b. Basis of Financial Presentation

The financial statements have been prepared on the accrual basis of accounting. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The College's significant estimates include the valuation of its investments and interest rate swaps, allowances for uncollectible contributions, student loans and accounts receivable, the useful lives of buildings, equipment and collections, and assumptions related to its pension benefit obligations and its liability for split-interest agreements.

#### c. Classification of Financial Presentation

Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. In the accompanying financial statements, net assets that have similar characteristics have been combined as follows:

**Permanently Restricted** - Net assets subject to donor-imposed stipulations that they be maintained in perpetuity by the College.

**Temporarily Restricted** - Net assets whose use by the College is subject to legal or donor-imposed stipulations that can be fulfilled by actions of the College or that expire by the

passage of time.

**Unrestricted** - Net assets that are not subject to donor-imposed

stipulations. Net assets may be designated for specific purposes by action of the Board of Trustees or may otherwise be limited by contractual

agreements with outside parties.

### d. Classification of Revenues, Expenses, Gains and Losses

Revenues are reported as increases in unrestricted net assets unless use of the related asset is limited by donor-imposed restrictions. Contributions are reported as increases in the appropriate category of net assets. Expenses are reported as decreases in unrestricted net assets. Gains and losses on investments are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor stipulations or by law. Unspent gains on donor-restricted endowments are included in temporarily restricted net assets until appropriated by the College's

Board of Trustees for spending. Expirations of temporary restrictions recognized on net assets (i.e., the donor stipulated purpose has been fulfilled and/or the stipulated time period has elapsed) are reported as net assets released from restrictions. Temporary restrictions on gifts to acquire long-lived assets are considered met in the period in which the assets are acquired or placed in service.

Amounts reflected as operating revenues and expenses on the Statement of Activities include activities that relate to ongoing operations of the College. Distributions from the endowment used in support of current year expenditures are reported as operating revenue. Other income, consisting of total endowment investment return net of amounts distributed for operations, gains and losses on interest rate swap agreements, adjustments for pension benefit obligations other than net periodic cost, contributions to be used for facilities and equipment or to be invested by the College to provide future revenue to the College to support its programs and activities, and other items not related to the College's ongoing operations are reported as nonoperating activities.

Contributions, including unconditional promises to give, are recognized as revenues in the period received. Contributions received with donor-imposed restrictions are reported as permanently or temporarily restricted revenues depending upon the specific restriction. Conditional promises to give are not recognized until the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair value at the date of the gift. Contributions to be received after one year are discounted at a risk-adjusted rate appropriate for the expected payment term. Amortization of the discount is recorded as contribution revenue in the appropriate net asset category. Allowance is made for uncollectible contributions based up on management's judgment and analysis of the creditworthiness of the donors, past collection experience and other relevant information.

#### e. Cash Equivalents

For purposes of the Statements of Cash Flows, the College considers investments acquired with an original maturity date of three months or less to be cash equivalents, unless they are part of short-term investments or long-term investment funds.

#### f. Investments

Investments are reported at fair value. The values of publicly traded fixed income and equity securities are based on quoted market prices and exchange rates. Fair values of shares in mutual funds are based on share prices reported by the funds as of the last business day of the fiscal year. The College's interest in alternative investment funds, which include investments in hedge funds and private equity funds, are generally reported at net asset value or its equivalent (NAV) provided by the fund managers. NAV is used as a practical expedient to estimate the fair value of the College's interest therein, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV.

The determination of NAV by the fund managers considers variables such as the financial performance of underlying investments, including comparisons of comparable companies' earnings multiples, cash flow analyses, recent sales prices of investments, and other pertinent information. The estimates of fair values, because of the inherent uncertainty of valuations for these investments, may differ from the values that would have been used had ready markets existed.

Included in the College's investments are 100% ownership interests in Center Redevelopment Corporation (CRC) and Center Business Corporation (CBC). The corporations were formed in 1986 (CRC) and 1987 (CBC) to develop and lease retail, residential and office space at the Village Commons in South Hadley, Massachusetts.

#### g. Fair Value Measurements

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 820 defines fair value and requires certain disclosures about fair value measurements. Except for investments reported at NAV as a practical expedient to estimate fair value, the College uses a three-level hierarchy for fair value measurements based on the observable inputs to the valuation of an asset or liability at the measurement date. Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value hierarchy prioritizes the inputs to valuation techniques used to measure fair value into three broad levels:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the College has the ability to access at the measurement date.

Level 2: Observable prices that are based on inputs not quoted in active markets, but corroborated by market data.

Level 3: Unobservable inputs that are used when little or no market data is available.

The level in the fair value hierarchy within which a fair measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

At the June 30, 2017 and 2016, the carrying values of the College's cash and cash equivalents, receivables, and accounts payable approximated their fair values.

#### h. Land, Buildings, Equipment and Collections

All plant assets are stated at cost except gifts in kind, which are recorded at their estimated fair value on the date of the gift. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets under the following guidelines: buildings (50 years), building improvements (20 years), land improvements and infrastructure (20 years), furniture, equipment and vehicles (5 years), and library collections (10 years).

The College recognizes the fair value of its liability for legal obligations associated with asset retirements in the period in which the obligation is incurred if a reasonable estimate of the fair value of the obligation can be made. When the liability is initially recorded, the College capitalizes the cost of the asset retirement obligation by increasing the carrying amount of the related long-lived asset. The liability is accreted to its present value each period, and the capitalized cost associated with the retirement obligation is depreciated over the useful life of the related asset. Upon settlement of the obligation, any difference between the cost to settle the asset retirement obligation and the liability recorded is recognized as a gain or loss in the Statement of Activities.

#### i. Income Taxes

The College is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code and is generally exempt from income taxes pursuant to Section 501(a) of the Code. The College assesses uncertain tax positions and determined that there were no such positions that have a material effect on the financial statements.

### j. Subsequent Events

The College evaluated events subsequent to June 30, 2017 and through October 23, 2017 the date on which the financial statements were issued.

#### k. Reclassifications

Certain items in 2016 have been reclassified to conform to the current year presentation.

#### 2. Accounts and Notes Receivable

Accounts receivable, including student accounts and notes receivable, are net of an allowance for doubtful accounts of \$750,000 and \$675,000 at June 30, 2017 and 2016, respectively.

#### 3. Contributions Receivable

Contributions receivable at June 30, 2017 and 2016 are summarized as follows (in thousands):

Contributions to be collected:	_	2017	2016
Within one year	\$	2,954 \$	6,262
In one to five years		5,285	6,415
After five years			782
External trusts		16,207	15,790
	_	24,446	29,249
Less: discount to present value		(2,243)	(1,909)
		22,203	27,340
Less: allowance for uncollectible contributions		(1,222)	(1,462)
	\$	20,981 \$	25,878

Discount rates for contributions receivable range from 0.7% to 5.8%, depending upon the expected date of collection and the fiscal year in which the pledge was made.

#### 4. Student Loans Receivable

Student loans are net of an allowance for doubtful accounts of \$3,525,000 and \$3,325,000 at June 30, 2017 and 2016, respectively.

### 5. Land, Buildings, Equipment and Collections

Land, buildings, equipment and collections consist of the following at June 30 (in thousands):

	-	2017	2016
Land and land improvements	\$	27,609 \$	27,526
Buildings		242,818	240,963
Vehicles, equipment and furnishings		73,861	71,791
Art and library collections	<u>-</u>	42,846	42,321
		387,134	382,601
Less accumulated depreciation		(228,380)	(217,801)
		158,754	164,800
Construction in progress	_	21,546	3,824
	\$	180,300 \$	168,624

The College capitalized approximately \$40,000 and \$23,000 of interest on various construction projects during the years ended June 30, 2017 and 2016, respectively.

Depreciation expense was \$10,669,613 and \$10,838,707 for the years ended June 30, 2017 and 2016, respectively.

Conditional asset retirement obligations of approximately \$11,441,000 and \$10,649,000 are included within other liabilities on the Balance Sheets for the years ended June 30, 2017 and 2016, respectively.

#### 6. Investments and Fair Value

The College's investment objective is to invest its assets in a prudent manner in order to achieve a long-term rate-of-return sufficient to fund a portion of its spending and to increase investment value equal to or above inflation. The College uses a diversified investment approach incorporating multiple asset classes, strategies, and managers. The College's Board of Trustees' Investment Committee oversees the College's investments and authorizes major investment decisions.

In addition to equity and fixed income investments, the College may also hold shares or units in institutional funds and alternative investment funds involving hedged and private equity strategies. Hedged strategies involve funds whose managers have the authority to invest in various asset classes at their discretion, including the ability to invest long and short. Funds with hedged strategies generally hold securities or other financial instruments for which a ready market exists, and may include stocks, bonds, put or call options, swaps, currency hedges and other instruments.

Private equity funds generally employ buyout, venture capital, and debt related strategies, often requiring the estimation of fair values by the fund managers in the absence of readily determinable market values.

The College's assets and liabilities that are measured at fair value on a recurring basis at June 30, 2017 are as follows (in thousands):

		Quoted Prices In Active Markets (Level 1)		Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)		Investments Measured at Net Asset Value or Equivalent		Total
Assets	_								
Investments:									
Fixed income	\$	67,067				<b>ተ</b>	240.772	5	67,067
Equity securities Hedge funds:		56,954				\$	248,773		305,727
Equity long/short							64,501		64,501
Other strategies							111,701		111,701
Private equity:							,		,
Buyout							49,373		49,373
Real assets					\$ 13,943		44,146		58,089
Venture capital							45,443		45,443
Other strategies							20,196		20,196
Faculty mortgages	_		\$_	2,973					2,973
Total investments		124,021		2,973	13,943		584,133		725,070
Other assets:									
Short-term investments		216							216
Funds held in trust by others					16,207				16,207
Funds held by bond trustee		17,946							17,946
Interest rate swap	_		_	2,840					2,840
Total other assets		18,162		2,840	16,207				37,209
Total assets	\$	142,183	\$_	5,813	\$ 30,150	\$	584,133	<u> </u>	762,279
Liabilities									
Interest rate swaps			\$_	(12,255)			9	<b>_</b> _	(12,255)
Total liabilities			\$_	(12,255)			\$	<u>_</u>	(12,255)

Short-term investments consist of non-endowment short-term stock and bond holdings and gifts and checks pending disposition.

Funds held in trust by others represent the College's interest in external and perpetual trusts. Amount is included within contributions receivable on the balance sheet.

Funds held by bond trustee consist of payments for the Series 2008 and 2011B debt issues that are initially made to a Trustee under the terms of the bond agreements as well as unexpended borrowings from the Series 2016A debt issue, each of which is held in a money market account.

The College's assets and liabilities that are measured at fair value on a recurring basis at June 30, 2016 are as follows (in thousands):

		Quoted Prices In Active Markets (Level 1)		Significant Other Observable Inputs (Level 2)	<u>_</u>	Significant Unobservable Inputs (Level 3)		Investments Measured at Net Asset Value or Equivalent		Total
Assets					_	_				_
Investments:	_								_	
Fixed income	\$	56,133					Φ.		\$	56,133
Equity securities		69,795					\$	190,419		260,214
Hedge funds: Equity long/short								56,813		56,813
Other strategies								135,248		135,248
Private equity:								133,240		155,240
Buyout								56,498		56,498
Real assets					\$	13,755		44,789		58,544
Venture capital					*			40,277		40,277
Other strategies								16,524		16,524
Faculty mortgages			\$	3,167						3,167
Total investments	_	125,928		3,167	_	13,755		540,568		683,418
Other assets:										
Short-term investments		531								531
Funds held in trust by others						15,790				15,790
Funds held by bond trustee		28,822								28,822
Interest rate swap	_		_	4,727	_					4,727
Total other assets		29,353		4,727		15,790				49,870
Total assets	\$_	155,281	\$_	7,894	\$	29,545		540,568	\$	733,288
Liabilities										
Interest rate swaps			\$_	(17,357)					\$	(17,357)
Total liabilities			\$_	(17,357)					\$	(17,357)

Short-term investments consist of non-endowment short-term stock and bond holdings and gifts and checks pending disposition.

Funds held in trust by others represent the College's interest in external and perpetual trusts. Amount is included within contributions receivable on the balance sheet.

Funds held by bond trustee consist of payments for the Series 2008 and 2011B debt issues that are initially made to a Trustee under the terms of the bond agreements as well as unexpended borrowings from the Series 2016A debt issue, each of which is held in a money market account.

The following tables present the College's activity for the fiscal years ended June 30, 2017, and June 30, 2016, for investments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) (in thousands):

2017		Fair Value Beginning of Year		Acquisitions		Dispositions	Realized Gains		Unrealized Gains		Fair Value End of Year
Real Asset	_		_		_			_			
Investments	\$_	13,755	\$_	26	\$_	<u>(1,484</u> ) \$	252	\$_	1,394	\$_	13,943
	\$	13,755	\$	26	\$	(1,484) \$	252	\$	1,394	\$	13,943

2016	Fair Value Beginning of Year	Acquisitions	Dispositions	Realized Losses	Unrealized Losses	Fair Value End of Year
Real Asset Investments	\$ 12,722	\$ 1,621	\$ (263)	\$ (115)\$	(210) \$	13,755
	\$ 12,722	\$ 1,621	\$ (263)	\$ (115) \$	(210) \$	13,755

There were no changes in methodologies used at June 30, 2017 and 2016 and there were no transfers among levels during the year end June 30, 2017 and 2016.

Detailed liquidity of the College's investments as of June 30, 2017 is as follows (in thousands):

		Daily		Weekly	Monthly		Quarterly		Semi- Annual	Annual		Rolling Lockup		Illiquid		Total
Assets			-			_		_							_	
Investments:	Φ	40.440	Φ	04.054											Φ.	67.067
Fixed income	\$	42,116 6,220	\$	24,951	¢ 447.000	φ	74 244				\$	12.610			\$	67,067
Equity securities Hedge funds:		6,220		63,556	\$ 147,988	Ф	74,344				Ф	13,619				305,727
Equity long/short								\$	11,429 \$	23,789		15,906	\$	13,377		64,501
Other strategies					8,638		14,233	Ψ	3,134	32,153		34,015	Ψ	19,528		111,701
Private equity:					0,000		11,200		0,101	02,100		01,010		10,020		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Buyout														49,373		49,373
Real assets														58,089		58,089
Venture capital														45,443		45,443
Other strategies														20,196		20,196
Faculty mortgages	_		_					_						2,973		2,973
Total investments	\$_	48,336	\$_	88,507	\$ 156,626	\$_	88,577	\$	14,563 \$	55,942	\$	63,540	\$	208,979	\$_	725,070

At June 30, 2017, the College's remaining outstanding commitments to private equity partnerships totaled approximately \$111,601,000 based on the provisions of the individual agreements, with adjustments as to amounts and timing based on prior actions of the partnerships and expectations as to future opportunities. There can be no assurance that the timing or amounts of the capital calls will materialize as expected. The projected capital call amounts for the next five fiscal years and thereafter are summarized in the following table (in thousands):

Fiscal Year	Ca	pital Calls
2017	\$	29,482
2018		20,142
2019		18,495
2020		13,769
2021		12,079
Thereafter		17,634
Total	\$_	111,601

The private equity partnerships have terms of four to fifteen years, with extensions of two to five years. As of June 30, 2017, the weighted average remaining life of the private equity partnerships is approximately three years. In addition, \$133,818,638 of the College's other investment funds are subject to redemption lockup periods. The expirations of these lockup periods are between one and three years.

Net return on the College's investments are summarized in the table below (in thousands):

	_	2017	2016
Interest and dividends Realized and unrealized gains/(losses)	\$	14,076 \$ 79,720	6,157 (17,661)
Fees	_	(6,160)	(6,062)
Total	\$	87,636 \$	(17,566)

#### 7. Endowment Funds

The College's endowment consists of more than 1,700 individual funds established for a variety of purposes, including both donor restricted endowment funds and funds designated by the College to function as endowments (quasi-endowment).

Endowment funds share in an investment pool on a unit market value basis. Funds are added to and withdrawn from the pool at the then current unit market value of the pooled assets. Life income funds are invested and also accounted for on a unit market value basis in two separate investment pools.

The College uses a total return approach to managing endowment investments. Funds are invested to maximize total return consistent with prudent risk without regard to the mix of current investment income and realized and unrealized gains or losses. Asset allocation parameters are established for investments and holdings are periodically rebalanced to the target allocations. The College compares the performance of its investments against several benchmarks.

The College's Board of Trustees approves the annual spending distribution per unit. Units are assigned when gifts and transfers enter/exit the investment pool, based on the then market value of a unit in the pool. The pool is valued monthly. The spending policy limits the annual distribution of return to a 5% increase over the preceding annual distribution, within a range of 4.5% to 5.5% of a

twelve quarter average market value. For fiscal years 2017 and 2016, the College elected to distribute 5.2% and 5.3% of the average of the prior twelve quarter-end market value, as of December 31, 2015 and December 31, 2014, respectively.

The College is subject to the Uniform Prudent Management of Institutional Funds Act (UPMIFA) of the Commonwealth of Massachusetts. The College has prepared these financial statements on the basis that the original gifts of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary, must be preserved. As a result, the College classifies as permanently restricted net assets (a) the original value of the gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the funds. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the College in a manner consistent with the standard of prudence prescribed by UPMIFA. In accordance with UPMIFA, the College considers the following factors in determining appropriate spending levels from donor-restricted endowment funds:

- a) Duration and preservation of the endowment fund
- b) Purposes of the College and the endowed fund
- c) General economic conditions
- d) Possible effects of inflation or deflation
- e) Expected total return from income and the appreciation of investments
- f) Other resources of the College
- g) Investment policy of the College

As a result of market declines, the fair value of certain donor-restricted endowments may fall below original contributed value. At June 30, 2017, this dollar amount was approximately \$135,000 (\$1.9 million as of June 30, 2016). These unrealized losses have been recorded as reductions of unrestricted net assets. Future market gains will be used to restore this reduction in unrestricted net assets before any net appreciation above the historic cost of such funds increases temporarily restricted net assets.

Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions. Donor restricted amounts reported below include term endowments reported as temporarily restricted net assets; and appreciation, reported as temporarily restricted net assets.

Endowment funds consisted of the following at June 30, 2017 and 2016 (in thousands):

		2017						
	_	Unrestricted	-	Temporarily Restricted	_	Permanently Restricted	_	Total
Donor restricted Board designated (quasi)	\$	(135) 96,938	\$	337,801 10,302	\$	284,532	\$	622,198 107,240
Total	\$	96,803	\$	348,103	\$	284,532	\$	729,438
	2016							
	-	Unrestricted	-	Temporarily Restricted	<del>-</del>	Permanently Restricted	<del>-</del>	Total
Donor restricted Board designated (quasi)	\$	(1,905) 82,513	\$	296,321 13,120	\$	275,903	\$	570,319 95,633
Total	\$	80,608	\$	309,441	\$	275,903	\$	665,952

Changes in endowment funds for the fiscal years ended June 30, 2017 and 2016 were as follows (in thousands):

		Unrestricted	Temporarily Restricted	Permanently Restricted	Total
June 30, 2016 balance	\$	80,608 \$	309,441 \$	275,903 \$	665,952
Contributions				5,999	5,999
Investment return		12,946	71,984		84,930
Distributions		(5,132)	(30,044)	86	(35,090)
Transfers		6,603	605	324	7,532
Other changes		1,778	(3,883)	2,220	115
June 30, 2017 balance	\$	96,803 \$	348,103 \$	284,532 \$	729,438
	=				

			Temporarily	Permanently	
	_	Unrestricted	Restricted	Restricted	Total
June 30, 2015 balance	\$	81,400 \$	360,115 \$	256,512 \$	698,027
Contributions				19,126	19,126
Investment return		(2,241)	(15,083)	5	(17,319)
Distributions		(5,035)	(29,162)	242	(33,955)
Transfers		(100)	64	66	30
Other changes	_	6,584	(6,493)	(48)	43
June 30, 2016 balance	\$	80,608 \$	309,441 \$	275,903 \$	665,952

#### 8. Net Assets

Net assets at June 30, 2017 are as follows (in thousands):

	Unrestricted	Temporarily Restricted	Permanently Restricted		Total
Endowment	\$ 96,803 \$	348,103	\$ 284,532	\$_	729,438
Split interest agreements	196	3,997	18,181	•	22,374
Plant Funds	35,899	19,943			55,842
Loan Funds	5,198		2,091		7,289
Other	(2,596)	20,744	1,094		19,242
	\$ 135,500 \$	392,787	\$ 305,898	\$	834,185

Net assets at June 30, 2016 are as follows (in thousands):

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Endowment	\$ 80,609 \$	309,440	\$ 275,903	\$ 665,952
Split interest agreements	(405)	4,706	18,252	22,553
Plant Funds	43,237	14,023		57,260
Loan Funds	5,117		2,015	7,132
Other	(9,190)	24,952	2,177	17,939
	\$ 119,368 \$	353,121	\$ 298,347	\$ 770,836

Temporarily restricted net assets released to unrestricted net assets during the years ended June 30, 2017 and 2016 were as follows (in thousands):

	2017	2016
Endowment distribution	\$ 30,556	\$ 28,972
Program services	 7,731	9,915
	\$ 38,287	\$ 38,887

#### 9. Line of Credit

The College has an uncollateralized demand line of credit available through December 2017, in the amount of \$20,000,000 at an interest rate of prime less 25 basis points. There was no amount outstanding on the line of credit at June 30, 2017 and 2016.

### 10. Bonds Payable

The College's bonds payable as of June 30, 2017 and 2016 are summarized as follows (in thousands):

	Fiscal Years					
Series	of Maturity	Interest Rates		2017	_	2016
Massachusett	ts Development	Finance Authority (MDF	A):			
2008	2018-2019	4.75%-5.0%	\$	2,050	\$	33,930
2011A	2018-2042	Variable		38,705		39,305
2011B	2018-2042	4.0%-5.0%		27,235		27,825
2016A	2018-2047	2.44%		26,000		26,000
2016B	2018-2047	2.87%		33,630		
		Total	\$	127,620	\$	127,060
	Unam	ortized issuance costs		(902)		(1,056)
		Unamortized premium		530		885
			\$	127,248	\$	126,889

During the year ended June 30, 2017, the College issued \$33,755,000 of Massachusetts Development Finance Authority bonds, Series 2016B in order to refund \$30,925,000 of the Massachusetts Development Financing Authority Series 2008 bonds. The proceeds, net of issue costs, from this bond totaled \$33,528,662, all of which was irrevocably placed with a trustee to meet principal and interest payments on the refunded bonds until such time when the bonds may be called. The refunding meets the legal requirements for defeasance of the bond liability. Therefore, neither the escrow nor the refunded bonds are included in the balance sheet at June 30, 2017.

During the year ended June 30, 2016, the College issued Massachusetts Development Finance Authority bonds, Series 2016A. The proceeds of these bonds will be used to provide funding for construction projects, primarily the construction of a new community center.

Amounts paid to the Trustees but not yet paid to bondholders are included in funds held by bond trustee on the Balance Sheets. Unexpended borrowings from the Series 2016A Massachusetts Development Finance Authority issue are also included in this line item as of June 30, 2017 and 2016.

On March 1, 2016, U.S. Bank National Association amended its agreement with the College dated June 9, 2011 to purchase the 2011A bonds. The amended agreement expires on March 24, 2022 (mandatory tender date) and may be extended at the option of U. S. Bank National Association and the College. Under terms of the purchase agreement, in the event the mandatory tender date is not extended, the College may request U. S. Bank National Association to agree to convert the amount of the Bonds outstanding into a term loan, for a term of 180 days beginning on the date immediately following the mandatory tender date. If the agreement is not extended by U. S. Bank National Association, the College has the ability to remarket the outstanding bond per the bond purchase agreement.

Effective in the year ended June 30, 2017, the College retrospectively adopted the provisions of the FASB Accounting Standards Update (ASU) No. 2015-03, Simplifying the Presentation of Debt Issuance Costs. The ASU is limited to simplifying the presentation of debt issuance costs, and the recognition and measurement guidance for debt issuance costs is not affected by the ASU. As a

result of the adoption, the College has reclassified unamortized bond issuance costs in the amount of \$1,056,067 which had been previously presented within other assets on the balance sheet for the year ended June 20, 2016 and presented the amount as a reduction of bonds payable as required by the ASU. The adoption had no effect on the College's net assets or statement of activities for the year ended June 30, 2016.

Principal payments due on these bonds during each of the next five fiscal years ending June 30 and thereafter are as follows (in thousands):

2018	\$ 2,460
2019	2,640
2020	1,765
2021	1,900
2022	2,035
Thereafter	116,820
Principal maturities	\$ 127,620

In July 1, 2004, in connection with the 2001 Massachusetts Development Finance Authority bonds, the College entered into an interest rate swap agreement with a notional amount of \$44,246,000. Under the terms of the agreement, each month from August 1, 2011 through July 1, 2031, the College will receive a variable rate of interest equal to 68% of LIBOR, and the College will pay a fixed rate of interest at 4.38%. The fair value of the swap agreement was a liability of approximately \$7,451,000 and \$10,451,000 at June 30, 2017 and 2016, respectively. This is included in other liabilities on the Balance Sheets.

On November 4, 2005, the College entered into a forward starting fixed payer swap agreement with a notional amount of \$29,650,000. Under the terms of the agreement, every six months from January 1, 2007 through July 1, 2036, the College will pay a fixed rate of interest of 3.785%, and the College will receive a variable rate of interest equal to 68% of LIBOR. The fair value of the swap agreement was a liability of approximately \$4,804,000 and \$6,906,000 at June 30, 2017 and 2016, respectively. This is included in other liabilities on the Balance Sheets.

On October 22, 2009, the College entered into a fixed receiver swap agreement with a notional amount of \$29,650,000. Under the terms of the agreement, every six months from January 1, 2010 through July 1, 2036, the College will pay a variable rate of interest equal to the Securities Industry and Financial Markets Association Municipal Swap Index rate, and the College will receive a fixed rate of interest of 3.145%. The fair value of the swap agreement was an asset of approximately \$2,840,000 and \$4,727,000 at June 30, 2017 and 2016, respectively. This is included in other assets on the Balance Sheets.

The value of the derivative interest rate swaps noted above represent the estimated cost to the College to cancel the agreement at each reporting date and is based on pricing models that consider interest rates, credit quality, and other market factors. Interest rate volatility, remaining outstanding principal and time to maturity will affect the swaps' fair value at subsequent reporting dates. If the College repays the debt on schedule, the value of the swaps will reach zero at their final maturity. The swaps are general obligations of the College and are unsecured except that the agreements require collateral posting by the College and the counterparty under certain conditions.

To date, the College has not been required to post collateral with respect to these swap agreements.

#### 11. Defined Contribution Retirement Plan

The College sponsors a defined contribution retirement plan covering all faculty and administrative employees. The College contributed approximately \$5,635,000 in 2017 and \$5,556,000 in 2016 to the plan.

#### 12. Defined Benefit Pension Plan

The College maintains a defined benefit pension plan for bargaining unit employees. The plan is noncontributory.

### **Obligations and Funded Status**

The following table sets forth changes in the College's pension benefit obligation, plan assets, and funded status at June 30 (in thousands):

Change in honofit abligation:		2017	_	2016
Change in benefit obligation: Benefit obligation at beginning of year Service cost Interest cost Actuarial (gain)/loss Benefits paid Benefit obligation at end of year	\$ 	19,880 544 623 (933) (964) 19,150	\$  \$	17,227 480 701 2,101 (629) 19,880
Deficill obligation at end of year	Φ_	19,130	<u>π</u>	19,000
Change in value of plan assets:				
Fair value of plan assets at beginning of year Actual return on plan assets net of expenses Benefits paid Employer contribution	\$ 	12,193 848 (964) 2,480	\$ 	12,348 (528) (629) 1,002
Fair value of plan assets at end of year	Φ_	14,557	_	12,193
Funded status	\$	(4,593)	\$	(7,687)

To determine the benefit obligations, the College used a discount rate, which is the estimated rate at which the obligation for pension benefits could effectively be settled, of 3.60% and 3.25% at June 30, 2017 and 2016, respectively, and a salary projection rate, which is the estimated rate at which salaries will increase, of 3.0% for the years ended June 30, 2017 and 2016. The excess of the benefit obligation over the fair value of plan assets is included in other liabilities on the Balance Sheets.

### **Components of Net Periodic Benefit Costs**

To determine the net periodic pension costs, the College used a discount rate, which is the estimated rate at which the obligation for pension benefits could effectively be settled, of 3.25% and 4.25% for the years ended June 30, 2017 and 2016, respectively; a salary projection rate, which is the estimated rate at which salaries will increase, of 3.0% for the years ended June 30, 2017 and 2016; and an expected long-term rate of return on plan assets, which is the estimated rate of earnings generated on the asset of the plan, of 7.5% for the years ended June 30, 2017 and 2016.

Net periodic pension costs for the years ended June 30, 2017 and 2016 includes the following components (in thousands):

	2017	2016
Service cost earned during the period Interest cost on projected benefit obligation	\$ 544 623	\$ 480 701
Amortization of prior service cost Amortization of net loss Expected return on assets	(1) 818 (950)	(1) 544 (920)
Net periodic pension cost	\$ 1,034	\$ 804
(Decrease)/increase in liability included in change in net assets	\$_(1,648)	\$ 3,006

### **Plan Assets**

The plan's asset allocations at June 30, 2017 and 2016 by asset category are as follows:

	Plan Assets at	June 30	Target Investment %		
Asset Category	2017	2016	2017	2016	
Equity securities	59.5%	58.0%	58%	58%	
Debt securities	18.5	20.0	19	20	
Cash	10.3	10.8	12	11	
Other	11.7	11.2	11	11	
Total	100.0%	100.0%	100%	100%	

The plan assets are invested in a well-diversified investment portfolio which includes domestic and international equity and fixed income securities. The plan's expected return is based on the projected long-term returns for the asset classes represented in the investment portfolio.

The following are descriptions of the valuation methodologies used to measure plan assets at fair value:

Mutual funds: Valued at net asset value (NAV) of shares held by the plan at year end. Other: Valued at fair value by discounting the related cash flows based on current yields of similar instruments with comparable durations considering the creditworthiness of the issuer.

The following table sets forth by level, within the fair value hierarchy, the plan's assets at fair value as of June 30, 2017 and 2016 (in thousands):

	2017							
Asset Description		Level 1	_	Level 2		Level 3		Total
Mutual and other funds Money market funds Total	\$ 	13,046 1,511 14,557	\$ <u></u>		\$		\$ 	13,046 1,511 14,557
					2016			
Asset Description	_	Level 1	_	Level 2		Level 3		Total
Mutual and other funds Money market funds Other	\$	10,752 1,315			\$	126	\$	10,752 1,315 126
Total	\$	12,067	\$		- š-	126	\$	12,193

The following tables present activity for the fiscal years ended June 30, 2017 and 2016 for investments measured at fair value on a recurring basis using significant unobservable inputs (Level 3) (in thousands):

		2016		
Fair value at beginning of year	\$	126	\$ 670	
Annuity premiums		16	(142)	
Participant distributions		(163)	(456)	
Service fees		(1)	(9)	
Investment return		22	63	
Fair value at end of year	\$		\$ 126	

#### **Cash Flows**

The College has an estimated minimum required contribution of \$1,002,000 to the defined benefit pension plan for the year ending June 30, 2018.

Benefit payments, which reflect expected future service, are expected to be paid as follows (in thousands):

2018	\$ 367
2019	940
2020	971
2021	1,776
2022	787
2023-2027	\$ 5,809

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